

# HVS Monday Musings: Indian Hotels Sector – Brand Signings in 2021

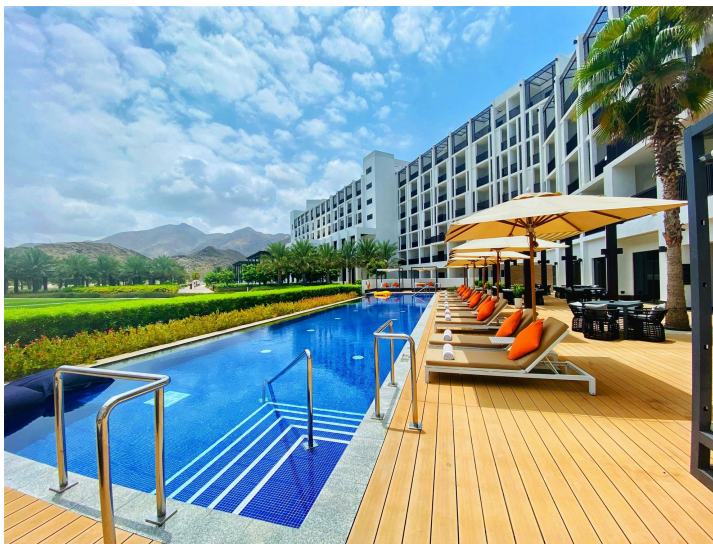
📅 March 20, 2022 / 👤 By Mandeep S Lamba , Dipti Mohan



With demand recovering faster than expected in 2021, hotel companies put the COVID-blues behind them and pressed the accelerator on their expansion plans, resulting in a year-over-year increase of over 24% in brand signings by keys. During the year, 135 new hotels with 12,359 rooms entered the branded hotel market, while 58 hotels with 3,108 rooms were rebranded.

With an average key count of 65 keys during the year, domestic hotel operators continued to sign more properties (77.7% of the total signings by properties) than their international peers. Meanwhile, international hotel operators persisted with their strategy to sign larger properties, resulting in an average key count of 133 keys in 2021.

Management contracts remain dominant, accounting for 79% of the total signings by keys in 2021. Franchising is gradually strengthening its foothold, accounting for approximately 16% of the signings by keys in 2021, maintaining its increased share from the previous year. Leasing and other forms of contracts remain the lesser preferred mode of signings in India, accounting for only 5% of the signings by keys during the year.



Brownfield projects led the way in terms of property signings in 2021, accounting for almost 47% of all signings by properties, while greenfield projects, which are seen as riskier, accounted for 23%. Hotel rebranding or conversion is on the rise, accounting for 30% of total signings by properties in 2021 as an increasing number of standalone hotels have been joining larger chains to not only recover from the disruption caused by COVID, but also to leverage their global distribution channels, marketing platforms, and high-tech booking systems.

Midscale hotels remain the market leader in 2021 with almost 44% signings by keys, followed by Upscale (32% of signings by keys). With changing demographics and consumer preferences, the Luxury segment is regaining the mindshare of hoteliers, accounting for 13% of signings by keys, while the Economy segment accounted for

## Summary

This article discusses the key trends in hotel brand signings witnessed in the Indian hotel sector in 2021.

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11% of signings by keys.

Commercial destinations continued to attract the most signings (50% of total signings by keys), but leisure destinations have garnered their fair share of interest in the last two years as hotel companies have finally realized their latent potential in the post-COVID era. Nearly 42% of the total hotel signings by keys in 2021 were in leisure destinations in the country versus 41% in 2020. As hotel operators made stronger inroads into the country's smallest towns, Tier 3 and 4 cities accounted for almost 51% of the total signings by properties in 2021 up from 46% in 2020.

*Note: HVS research is based on data received from 21 hotel brand companies for Jan-Dec 2021; this is an excerpt from the upcoming HVS ANAROCK India Hospitality Industry Overview 2021 report*

#### About **Mandeep S Lamba**



Mandeep S. Lamba, President – South Asia, oversees the HVS global hospitality practice for South Asia. He has spent over 30 years in the hospitality industry of which the last 19 have been in CEO positions. Having worked with leading International and domestic Hotel Companies such as IHG, Radisson & ITC Hotels, he also set up joint venture companies with Dawnay Day Group UK and Onyx Hospitality, Thailand to own and operate hotels in India giving him a broader exposure to the hospitality business.

An established industry leader, Mandeep has won several awards and recognitions in India and abroad for his accomplishments and contribution to the hospitality industry. He is a Certified Hospitality Administrator from the American Hotels Association (CHA), a member of the Royal Institute of Chartered Surveyors, UK (MRICS) and a member of the Tourism Council of CII (Northern India). His views are often solicited for television and print media as a spokesperson for the hospitality & tourism sector.

Prior to joining HVS in 2018, Mandeep was the Managing Director, Hotels & Hospitality Group for JLL.

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