

# Hotel Operators Get Creative To Enhance Guest Revenue Capture

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As HVS associates travel nationwide and experience new hotels, or newly renovated and revitalized properties, we are seeing many owners creating innovative ways to generate revenue. Here are just a few ways we've recently come across:

# **Golf Offerings**

- Ryan Mark, Director in our Denver office, shared that he consulted on a Courtyard by Marriott that
  had converted its indoor swimming pool into golf simulator bays (given the hotel's location near a popular
  golf course), with food service available from the hotel's Bistro. Golf bay rentals and an increase in Bistro
  revenue were significant enhancements to the P&L.
- John Berean, Senior Vice President and leader of HVS Honolulu and HVS San Francisco, noted that
  hotels are partnering with Topgolf to not only generate additional revenue but also enhance offerings to
  groups considering booking their properties.



#### **Locally-Sourced Goods**

Tanya Pierson, MAI, Senior Managing Director of our Minneapolis office, shared that she has seen
locally-sourced items for sale in the hotel's market pantry. This both supports local business and helps
differentiate the hotel from the otherwise typical hotels in a neighborhood.

### Pools

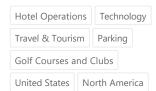
- Kathleen Donahue, Senior Managing Director of our Dallas office, noted a property in her market
  where every pool chair has a Q-code to be reserved and rented. Guests can order food and beverages
  through the Q-code as well.
- Another pool-revenue-generating observation was made by David Preiss, Project Manager in the HVS
   Detroit office, where he found a hotel selling passes to their indoor pool to local residents, which is a
   successful tactic during the colder months of the year in this particular location.
- Suzanne Mellen, Senior Managing Director in the HVS San Francisco office, is seeing more hotels sign up with the ResortPass app to generate day-use pool and other amenity revenue even in urban hotels.

#### **Summary**

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Comments

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# **Hourly Rentals**

Paul Savage, VP in the HVS Executive Search division, is seeing the increasing use of Jurny, which
facilitates people in transit booking rooms by the hour (between guest arrivals) or renting parking spaces
hourly, among other innovations.

# Laundry

• I recently consulted in a small town where a motel planned to open its newly renovated guest laundry room to the neighborhood residents. Given the lack of a laundromat in the town, this is expected to become a nice new revenue source for the small property.

I'd love to hear from you in the comments if you too have seen anything new out there on your travels!

# **About Rod Clough, MAI**



Rod Clough, MAI, President – Americas, is in his 30th year with HVS and leads the Americas region from its headquarters office in Colorado. As President, Rod has developed the vision and strategy for the Americas and oversees its execution throughout the Americas' 40 locations. He has cultivated a firm that thrives with an extraordinary culture and remains the thought leader in the hospitality consulting space. He is proud to lead a group of 175 exceptional team members that execute thousands of engagements annually. Rod also has a passion for speaking, regularly sharing the

insights and thought leadership of HVS at the nation's leading hospitality conferences. Rod is a graduate of Cornell's School of Hotel Administration, a Designated Member of the Appraisal Institute (MAI), a state-certified general appraiser, and a licensed hotel broker. Contact Rod at (214) 629-1136 or [email protected].