

Travel Trends and Supply Changes for the Hawaii Lodging Market

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Pandemic-Era Travel Trends

Hawaii enacted some of the strictest travel measures in the United States in response to the COVID-19 pandemic. A mandatory two-week quarantine was enforced in March 2020 for all travelers arriving to the Hawaiian Islands; this quarantine applied not only to out-of-state visitors, but also to local interisland travel. As a result, a majority of hotels and resorts

suspended operations. In October 2020, a **Safe Travels** program was introduced, easing the quarantine for inbound travelers contingent upon a negative COVID-19 test result within three days prior to arrival. This policy, in addition to the outdoor living and lifestyle of the islands, contributed to Hawaii being perceived as a safe haven from the pandemic.

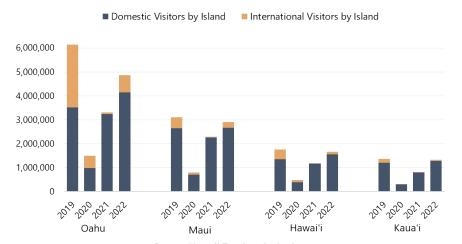
In the second quarter of 2021, occupancy levels began to notably improve concurrent with a strong rebound in domestic tourism. As most international destinations remained closed, U.S. travelers chose to visit domestic resort markets with a heavy focus on the outdoors and nature, such as Napa/Sonoma, Lake Tahoe, Sedona, Jackson Hole, and Hawaii. This spur in domestic travel supported a strong recovery in hotel occupancies, with demand rebounding to roughly 90% of pre-pandemic levels statewide.

Summary

Despite the significant impact of the COVID-19 pandemic in 2020 and early 2021, the state of Hawaii experienced a historic surge in domestic tourism, driving RevPAR to record levels in 2022. This article explores recent hotel performance throughout the state, as well as the outlook for the future.

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Visitor Arrivals by Island



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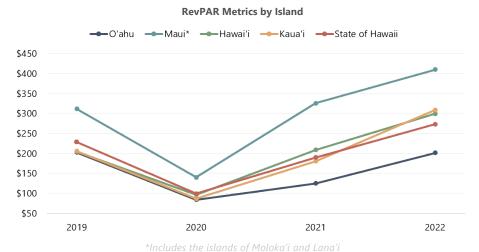


Average Rate and RevPAR Changes

The surge in "revenge travel," or those making up for time lost during the pandemic, spurred phenomenal rate growth on the outer islands, particularly at luxury, resort-style properties. Conversely, many lodging facilities on O'ahu were unable to capitalize on the rate gains achieved by the outer islands. This island's slower rate growth can be attributed to several factors:

- The larger room inventory on O'ahu and lack of room night compression
- Waikiki's high-density, urban setting
- The slow recovery of international tourism, which has historically generated up to 45% of visitation for the

While the outer islands achieved ADRs in 2022 between 140% and 150% of 2019 levels, O'ahu experienced a comparatively meager 10% growth above pre-pandemic levels.

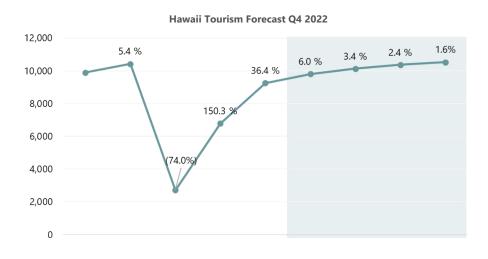


Source: Hawaii Tourism Authority, Smith Travel Research (STR)

Demand Outlook

Going forward, demand levels are expected to continue to improve on O'ahu, particularly as international tourism picks up. The Japanese market, having only produced roughly 300,000 arrivals in 2022, is expected to more than triple to about one million arrivals in 2023 based on the most recent Q1 2023 forecast provided by Hawaii's **Department of Business, Economic Development & Tourism (DBEDT)**. However, the return of this key market is likely to be more gradual in comparison to the surge in domestic tourism, particularly when considering the travel patterns of Japanese tourists and the cyclicality of the wholesale market. In addition, a weak yen, inflation, and high fuel surcharges on flights have also hampered the recovery of Japanese tourism. Golden Week, a multi-day national holiday in early May in Japan and one of the longest vacations of the year for many Japanese, is typically a major week for hotels and other businesses in Hawaii. Initial reports estimate that 2023 visitation levels during Golden Week were still down by nearly 50% compared to 2019 levels. Recent predictions from local hoteliers and other market participants anticipate a stronger rebound in Japanese travel in Q4 2023.

Meanwhile, domestic travel is likely to soften as most international destinations have reopened and the U.S. dollar remains relatively strong. The lifting of COVID testing requirements prior to returning to the U.S. is also expected to support more outbound domestic travel. Following the significant rebound in 2022, demand levels are expected to gradually improve over the next several years, and DBEDT is projecting statewide visitation levels to surpass pre-pandemic levels by 2025/26.



ource: Hawaii DBEDT

Changes in Supply

Given the limited availability of land and high construction costs, Hawaii has one of the highest barriers to entry for development in the United States. However, the lodging landscape has experienced several notable changes since the pandemic, including the conversion of existing supply and the addition of new supply.

Recent Openings

- The AC Hotel by Marriott Maui Wailea opened in May 2021 as the sister property to the adjacent
 Residence Inn by Marriott. This hotel marked the entrance of Marriott's popular AC Hotels brand to the
 Hawaiian Islands.
- Dovetail + Co introduced the Wayfinder Waikiki (formerly known as the Waikiki Sand Villa Hotel) in
 December 2022 following a year-long renovation. The hotel's coffee shop and retail store, B-Side, is
 currently open. The property's remaining F&B outlets, including a tropical speakeasy and pool bar and the
 Redfish Waikiki (Foodland's poke restaurant concept), are expected to debut later in the year.
- Starwood Capital Group debuted the 1 Hotel Hanalei Bay (formerly known as the St. Regis Princeville)
 as its flagship property for the 1 Hotels brand in February 2023. The property is positioned to become
 the top luxury resort on the island of Kaua'i.
- Sheraton Kona Resort & Spa at Keauhou Bay was rebranded in November 2021 as the Outrigger Kona Resort & Spa following its acquisition. The property reportedly began to undergo a \$40-million renovation (\$79,000 per room) in April 2023.

Major Renovations

Following the strong reception of the **Surfjack Hotel & Swim Club** and **The Laylow, Autograph Collection** affiliate, the emergence of design-forward, surf-themed boutique hotels has gained traction in Waikiki. Recent renovations have focused on a playful, modern design, which can be seen at several other popular hotels in Waikiki, including the **Queen Kapi'olani Hotel, Kaimana Beach Hotel, Wayfinder Waikiki**, and **White Sands Hotel**.

Recent High-Profile Renovations

			Year	Reported	
Property	Island	Rooms	Renovated	Renovation Cost	Per Room
Ritz-Carlton Kapalua	Maui	463	2021/22	\$100,000,000	\$216,000
1 Hotel Hanalei Bay	Kaua'i	252	2020 to 2023	250,000,000	992,000
Turtle Bay Resort	O'ahu	450	2020/21	250,000,000	556,000
Westin Maui Resort & Spa Ka'anapali	Maui	769	2020/21	120,000,000	156,000
Outrigger Reef Waikiki Beach Resort	O'ahu	658	2020/21	80,000,000	122,000
Halekulani Hotel	O'ahu	453	2020/21	115,000,000	254,000
Ka'anapali Beach Hotel	Maui	432	2018 to 2021	120,000,000	278,000
Halepuna Waikiki by Halekulani	O'ahu	288	2018 to 2020	60,000,000	208,000
Mauna Lani, an Auberge Resort	Hawai'i	334	2018 to 2020	200,000,000	599,000

Source: HV:

Under Construction

- Kona Village is finally slated to reopen in July 2023 as a Rosewood Resort following a multi-year
 redevelopment. The property will primarily comprise standalone villas ranging from 1,000 to 6,200 square
 feet but will also feature several smaller oceanfront villas salvaged from the former resort.
- JL Capital is expected to debut the Renaissance Honolulu Hotel & Residences in late 2023. The 39story, twin-tower property will be managed by Highgate Hotels and will feature 112 branded residences located above 187 hotel units.
- Continental Assets Management is in the process of redeveloping the former Remington College
 Building as a 104-room AC Hotel by Marriott; the property is planned to open in Q4 2024.

Hotel Transactions

Despite strong hotel performance in 2021 and 2022, transaction activity has remained somewhat muted over the last few years. Several notable transactions occurred on Maui in 2021, including record-breaking sales of the Residence Inn by Marriott and AC Hotel by Marriott in Wailea, as well as the **Royal Lahaina Resort**. In 2022, notable sales included the **Maui Seaside Hotel**, which is expected to be flagged under a soft brand following an extensive renovation and repositioning, as well as the Queen Kapi'olani Hotel.

While the current high cost of capital might deter some hotel investors on the mainland, the Hawaii market is poised for stronger transaction activity in 2023 and 2024 in light of the recent strong gains in RevPAR, especially as Asian markets reopen.



Conclusion

The Hawaii lodging market made a significant recovery in 2022, propelling many properties to achieve record-breaking RevPAR levels. While demand levels should continue to gradually improve over the next several years, operators will need to remain vigilant with revenue-management strategies to maintain the ADR gains achieved during the pandemic. With tourism levels projected to exceed pre-pandemic levels by 2025/26, the Hawaii lodging market should reach stabilization around 2025.

Our team constantly monitors the Hawaii lodging market, and our many consulting engagements throughout the islands keep us abreast of the latest trends and shifts in the market. For more information, contact **John Berean**, who oversees HVS operations in Hawaii and Northern California.

About John Berean



John Berean, a Managing Director with HVS San Francisco, conducts hotel appraisals and feasibility studies in markets across the western U.S.; John is the firm's Hawaii expert. HVS leaders now live in and work from markets throughout the western Americas region, including LA, San Francisco, Portland, Vancouver, Las Vegas, and Phoenix. John's hands-on hospitality experience includes work at the Queen Kapiolani Hotel in Honolulu. John earned a Masters of Economics, with a concentration in Quantitative Finance, from the Peking University HSBC Business School in Shenzhen, China. He previously earned a

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